



[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

---

**Sign Clarification:**

**Offeror:** Blue Cross Blue Shield of North Carolina

**Authorized Signature:** [REDACTED]

**Name and Titled (Typed):** Roy Watson, Vice President of Group and State Segment

**Date:** 11/22/22